

# HAMPSHIRE COUNTY COUNCIL

## Decision Report

<b>Decision Maker:</b>	Pension Fund Panel and Board
<b>Date:</b>	27 July 2021
<b>Title:</b>	Investments: Pension Fund Cash – Annual Report 2020/21
<b>Report From:</b>	Director of Corporate Operations

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### Purpose of this Report

1. The purpose of this report is to update the Pension Fund Panel and Board on the policy for managing the Hampshire Pension Fund's cash balance.

### Recommendation

2. That the outturn report on the Pension Fund's cash management in 2020/21 be approved.

### Executive Summary

3. This report provides an annual review of the policy for managing the Hampshire Pension Fund's cash balance. The Pension Fund adopts the key recommendations of the Chartered Institute of Public Finance and Accountancy (CIPFA) Treasury Management in the Public Services: Code of Practice, which includes producing an annual report on the treasury management strategy after the end of each financial year.

### Background

4. The Pension Fund receives cash each month from contributions made by employees and employers, and from investment income. The Pension Fund requires a cash balance to be able to pay pensions and other costs. Cash is also required for the following investment reasons:
  - if the UK property manager CBRE Global Investors purchases additional properties;

- to finance drawdowns of private equity and private debt limited partnerships and co-investments; and
  - to finance drawdowns of infrastructure investments.
5. Dividends from shares and interest receipts from bonds are retained by the external investment managers for reinvestment but rent income from the Pension Fund's direct property portfolio is credited to the Fund's cash balance. Distributions from the Fund's private equity, private debt and infrastructure investments are also paid out into the Fund's cash balance.
  6. The Pension Fund's investment managers aim to be fully invested, and generally do not plan to hold cash as a matter of investment policy. All of the Fund's active investment managers will have some cash balances as a result of trading between stocks and from dividend and interest income pending investment, and these balances are held within the pooled funds and with the multi-asset credit investment managers.
  7. There are rigorous procedures in place to ensure the security of all cash deposits which are managed by the County Council in separate investment accounts for the Pension Fund. These include criteria for the quality of counterparties and limits on the amount that can be placed with any one counterparty as set out in the Pension Fund's Annual Investment Strategy for 2021/22 for cash, which was approved by the Pension Fund Panel and Board on 4 December 2020. In addition, the County Council's treasury advisers, Arlingclose, provide advice to the Director of Corporate Operations in undertaking treasury management activities.

### **Investment activity**

8. Security of capital remains the Fund's main investment objective for the management of the cash balance. This was maintained during 2020/21 by following the Fund's counterparty policy as set out in its Annual Investment Strategy, which was approved by the Pension Fund Panel and Board on 13 December 2019 and updated on 25 September 2020 and 04 December 2020. Investments during the year included:
  - Investments in AAA-rated Money Market Funds
  - Investments in UK Government Treasury Bills
  - Call accounts, notice accounts and certificates of deposit with banks and building societies with a minimum credit rating of A-, or equivalent
9. In addition to credit ratings counterparty credit quality was assessed and monitored with reference to:
  - credit default swap prices
  - any potential support mechanisms

- share prices
- other economic or financial data.

10. Based on these factors and advice from the Treasury Management advisers, Arlingclose, the Director of Corporate Resources on behalf of the Pension Fund has varied investment duration limits for new investments according to the assessment of credit risk and has suspended investing with individual counterparties when it is felt to be necessary to protect the Pension Fund's capital. The placement of actual investments is likely to be below these limits and will depend on both the Fund's requirements, such as the need to maintain a high degree of liquidity, and the availability of counterparties in the market.
11. In a change to the approach to cash, as agreed by the Pension Fund Panel and Board on 12 February 2021, the Director of Corporate Operations reviews the Pension Fund's asset allocation to *Protection* assets on a quarterly basis, which is made up of Index-linked Gilts and cash. If the value of Index-linked Gilts is outside of the long-term strategic allocation of 22% by 5% (above 27% or below 17% of the total value of the Fund), the Pension Fund rebalances but only by adding or reducing 2.5% of the Fund at a time to maintain the asset allocation to *Protection* assets. In addition, the Fund continues to sell equities where necessary to raise cash in rebalancing to hold as a *Protection* asset, up to the total cash balance being no more than 4% of the total value of the Fund. No rebalancing action has been required since the agreement of this new policy.
12. As detailed in paragraph 4, the Pension Fund holds invested cash, representing income received in advance of expenditure plus investment income. During the year, the Pension Fund's cash balances ranged between £95.27m and £379.85m due to timing differences between income and expenditure, with the largest swings due to the receipt of prepayment of 3 years' worth of contributions from some employers prior to its investment within the Fund's investment portfolios. The year-end cash position and the year-on year change are shown in Table 1.

<b>Table 1 – Cash investment position</b>	<b>31/03/20 Balance</b>	<b>Net movement</b>	<b>31/03/21 Balance</b>	<b>31/03/21 Income return</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>%</b>
Banks and building societies:				
- Unsecured	65.20	(41.04)	24.16	0.01
Money market funds	88.06	(75.47)	12.59	0.02
Local authorities	-	56.00	56.00	0.09
Treasury bills	33.05	(28.05)	5.00	0.00
<b>Total</b>	<b>186.31</b>	<b>(88.56)</b>	<b>97.75</b>	<b>0.07</b>

13. As at 31 March 2021 the Pension Fund's cash balance was £97.75m compared to £186.31m as at 31 March 2020. The higher balance in 2019/20 was due to the Pension Fund's decision in September 2019 to rebalance the portfolio as the Fund worked towards implementing its revised investment strategy, resulting in a temporary increase in cash to re-invest.
14. The Fund's average cash investment balance was £158.6m during 2020/21 (2.0% of the total Pension Fund based on the average value during the financial year), and interest earned was £0.192m, leading to an average yield of 0.12%.
15. In delivering cash investment returns, the Fund has operated against a backdrop in which the UK Bank Rate was cut to 0.10% in March 2020 in response to the coronavirus pandemic. It has remained at this rate throughout the year, having an impact on rates across the market. Returns have been at or around 0% for liquid investment options such as Money Market Funds (MMFs), and bank call accounts and have not been significantly higher for other short-term options like fixed duration loans to other local authorities. Rates had been historically low even prior to these cuts, impacting the Pension Fund's ability to generate income on cash investments.

### **Pension Fund cashflow**

16. The Pension Fund monitors its surplus or deficit from dealings with members; the extent to which income from employer and employee contributions are greater or less than the outgoings on pensions and other costs. It has been reported that a number of LGPS funds are experiencing annual cash deficits

from their dealings with members, which will result in them having to liquidate some of their investments to continue to meet their obligations for payments to scheme members.

17. In recent years the Fund has generated a surplus from dealing with members. However, from 2020/21 this will be impacted as a result of employers being able to choose to pay 3 years' worth of pension contributions in advance on 1 April 2020. The Pension Fund's draft statement of accounts for 2020/21 show that it made a surplus of £225.7m from its dealings with members, which is an increase from a £72.1m surplus in 2019/20 and shows the impact of these prepayments being received.
18. As a consequence of receiving 3 years' worth of employer contributions from some employers in 2020/21, employer contributions will be lower on an ongoing monthly basis, from the employers that remain paying their contributions each month. The estimated impact of this is that the Pension Fund will have £12m cash shortfall each month. However, this is significantly complicated as a result of the Pension Fund's illiquid investments (Private Equity, Infrastructure, Private Debt and Property), which have irregular cashflows. If the new investments made by the Fund's investment managers outstrip income being returned by existing investments this will further deplete the Pension Fund's cash. This was not the case in 2020/21 but has been to date in 2021/22 and the Pension Fund has been disinvesting from investments where they are above the strategic allocation set by the Panel and Board, starting with passive UK equities as agreed.

## **Climate Change Impact Assessments**

19. Hampshire County Council utilises two decision-making tools to assess the carbon emissions and resilience of its projects and decisions. These tools provide a clear, robust, and transparent way of assessing how projects, policies and initiatives contribute towards the County Council's climate change targets of being carbon neutral and resilient to the impacts of a 2°C temperature rise by 2050. This process ensures that climate change considerations are built into everything the Authority does.
20. The Pension Fund itself has a negligible carbon footprint, but it recognises that the companies and other organisations that it invests in will have their own carbon footprint and a significant role to play in the transition to a lower carbon economy. Therefore, the Pension Fund recognises the risk that environmental, social and governance (ESG) factors including the impact of climate change can materially reduce long-term returns. The Pension Fund has a role to play as an investor, in ensuring that its investment managers are suitably considering the impact and contribution to climate change in their investment decisions and acting as a good steward to encourage these companies to play their part in reducing climate change. This is explained

further in the Pension Fund's RI policy:

[InvestmentStrategyStatementincludingRIpolicy.pdf \(hants.gov.uk\)](#).

21. This report deals with the outturn position for the Pension Fund's internally managed cash portfolio. In line with the CIPFA code, the Pension Fund's cash balances are invested prioritising security, liquidity and then yield. The cash portfolio is only required to pay pensions, other costs and new investments. There are no further climate change impacts as part of this report which are concerned with financial reporting.

**REQUIRED CORPORATE OR LEGAL INFORMATION:**

**Links to the Strategic Plan**

<b>Hampshire maintains strong and sustainable economic growth and prosperity:</b>	no
<b>People in Hampshire live safe, healthy and independent lives:</b>	no
<b>People in Hampshire enjoy a rich and diverse environment:</b>	no
<b>People in Hampshire enjoy being part of strong, inclusive communities:</b>	no
<b>OR</b>	
<b>This proposal does not link to the Strategic Plan but, nevertheless, requires a decision because of the ongoing management of the Hampshire Pension Fund.</b>	

**Section 100 D - Local Government Act 1972 - background documents**

**The following documents discuss facts or matters on which this report, or an important part of it, is based and have been relied upon to a material extent in the preparation of this report. (NB: the list excludes published works and any documents which disclose exempt or confidential information as defined in the Act.)**

Document

Location

None

## **EQUALITIES IMPACT ASSESSMENTS:**

### **1. Equality Duty**

The County Council has a duty under Section 149 of the Equality Act 2010 ('the Act') to have due regard in the exercise of its functions to the need to:

- Eliminate discrimination, harassment and victimisation and any other conduct prohibited by or under the Act with regard to the protected characteristics as set out in section 4 of the Act (age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation);
- Advance equality of opportunity between persons who share a relevant protected characteristic within section 149(7) of the Act (age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex and sexual orientation) and those who do not share it;
- Foster good relations between persons who share a relevant protected characteristic within section 149(7) of the Act (see above) and persons who do not share it.

Due regard in this context involves having due regard in particular to:

- The need to remove or minimise disadvantages suffered by persons sharing a relevant protected characteristic that are connected to that characteristic;
- Take steps to meet the needs of persons sharing a relevant protected characteristic that are different from the needs of persons who do not share it;
- Encourage persons sharing a relevant protected characteristic to participate in public life or in any other activity in which participation by such persons is disproportionately low.

### **2. Equalities Impact Assessment:**

Equality objectives are not considered to be adversely affected by the proposals in this report as the proposals do not directly affect scheme members.